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**Bruce Yarwood**  
PRESIDENT & CEO

June 30, 2010

United States Comptroller General  
Government Accountability Office, Health Care  
Attention: National Health Care Workforce Commission Nominations  
441 G Street, NW  
Washington, DC 20548

Dear Controller,

On behalf of the American Health Care Association and National Center for Assisted Living (AHCA/NCAL), I would like to nominate Lane M. Bowen to be a member of the National Health Care Workforce Commission. Mr. Bowen is the Executive Vice President and President of the Health Services Division for Kindred Health Care. He is responsible for more than 220 skilled nursing facilities (SNFs) and assisted living facilities (ALFs), which employ 28,000 people in twenty-seven states.

During his time with Kindred Health Care, Mr. Bowen has developed and implemented several programs promoting census growth which have been adopted as division wide initiatives. These programs include the "1-2-3" Admit Program, admissions coordinator bonus program, Medicare suites program, and emergency room weekend admit program.

Mr. Bowen has a Bachelor of Science degree in Physical Therapy from the University of Utah in Salt Lake City. He has physical therapy licenses in the states of Idaho, Utah, Washington and Tennessee. Mr. Bowen has co-authored several publications, covering topics such as Medicare coverage and ancillary utilization, rehabilitation program rules/regulations, industrial injury/risk management, and SNF based rehabilitation programs. Mr. Bowen is a part of several Advisory Boards including Accelerated Care Plus, Medical Advisory Board Member, American Health Care Association (AHCA) Board, Utah Alzheimer's Association, and National Sub-Acute Association Board.

Mr. Bowen is the Past Chair of AHCA's Workforce Committee and is currently a regular participant with this group. He has a thorough and keen understanding of the long term care professions workforce recruitment and retention needs and challenges. Through the AHCA Workforce Committee he has also been a part of directing the Association's efforts to quantify Vacancy/Turnover statistics in long term care organizations.

Mr. Bowen is also the President of People First Rehabilitation Services, a rehabilitation provider that staffs and manages the rehabilitation departments in hospitals and nursing centers by contract therapy services, which employs 6,000 individuals in 42 states.

Mr. Bowen has a long history of experience with rehabilitation services. He served as Director of Rehabilitation Care for P.O.S.T. Care, and Executive Director of Rehabilitation for the Hill Haven Corporation. In these positions he directed negotiations of over 140 managed care contracts with national and regional managed care providers, developed and directed an in-house corporate-wide rehabilitation division, identified issues and implemented successful plans which resulted in positive impact therapist turnover.

In short, we believe that Lane Bowen would be a valuable and effective asset to the workforce committee. His long history with workforce issues and expert knowledge of long term care makes Mr. Bowen an ideal candidate for the National Health Care Workforce Committee.

Sincerely,

Bruce Yarwood

A handwritten signature in cursive script, appearing to read "Bruce Yarwood", written in black ink.

President and CEO

American Health Care Association and National Center for Assisted Living